How can widely acknowledged challenges facing regional secondary schools with high concentrations of low SES students, ineffectual curricula, and poor levels of student engagement, attendance, and wellbeing, be addressed? In this book we report on key outcomes of the Bendigo Education Plan that aimed to improve the academic attainment and wellbeing of 3000 regional secondary students. This Plan entailed rebuilding four Years 7–10 colleges, and developing a differentiated and personalised curriculum, with teachers team-teaching in open-plan settings. We analyse how and why teachers and students adapted to these new practices. We focus on both generic changes in the schools, around the use of ICTs and the organisation of the curriculum, and on specific approaches to teaching and learning in English, mathematics, science, social studies and studio arts. This book provides research-based guidelines on how the curriculum can be renewed and enacted effectively in these and like schools.

In analysing a large-scale attempt to address the challenge of making learning personalised and meaningful for this cohort of students, our book addresses larger questions about quality secondary curriculum and successful teacher professional learning support.
Personalising Learning in Open-Plan Schools
Personalising Learning in Open-Plan Schools

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ACRONYMS

ACARA  Australian Curriculum Assessment and Reporting Authority
AusVELS  Australian Curriculum/Victorian Essential Learning Standards
BEP  Bendigo Education Plan
BLPCP  Bendigo Loddon Primary Care Partnership
DEECD  Department of Education and Early Childhood Development (Victoria)
ICSEA  Index of Community Socio-Educational Advantage
NAPLAN  National Assessment Program-Literacy and Numeracy
PLEQ  Personalised Learning Experience Questionnaire
SAR  Students as Researchers
SES  Socio-economic Status
SRC  Students’ Representative Council
SSC  Student Support Centre
TA  Teacher Advisor
SECTION 1
KEY ORIENTATIONS
1. CHARACTERISING PERSONALISING LEARNING

Can removing classroom walls enable more personalised learning and enhance student wellbeing? In this book we claim these outcomes are possible in an open-plan school for low SES students, if appropriate conditions are met. A major condition is the development of these spaces as supportive communities where teams of teachers address learners’ individual and collective needs. In making this case, we draw on a three-year Australian Research Council study (Improving Secondary Students’ Learning and Wellbeing, 2011–2013) where we analysed an attempt to improve educational and wellbeing outcomes for 4000 Years 7–10 predominantly low SES secondary students in regional Australia. This approach, the Bendigo Education Plan (BEP, 2005), entailed three major strategies. These were: (1) rebuilding four schools to include open-plan layouts, (2) developing teachers’ professional knowledge to enable effective teaching, learning, and student wellbeing in the new settings, and (3) curricular reform leading to a more explicit, differentiated curriculum, replacing a traditional age-based curriculum with a stage-based one. We argue that these three strategies in combination were crucial to positive outcomes for the BEP (see Prain, et al., 2014). We also report on attempts to personalise learning in two other regional schools with similar SES profiles.

The BEP strategies operated partly as intended by the designers, but also in unexpected ways, and provide insights into effective curricula for like-student cohorts. In researching challenges and gains we have developed new understandings of influences on students’ engagement with schooling, and how personalising learning, student wellbeing, and a quality curriculum interact. In arguing that quality learning and wellbeing require personalised learning experiences, our book deals with larger questions of effective schooling for low SES students and curricular renewal in general.

In developing our case, we focus on both generic conditions to promote academic success and wellbeing for low SES students in open-plan settings, and conditions that personalise subject-area learning across four years of secondary schooling (Years 7–10). By generic conditions, we refer to influences such as broad teacher professional learning and adaptation to the possibilities of these new settings, whole-school approaches to curricula and student wellbeing, and effective, coherent use
of virtual technologies (ICTs). The first section of our book outlines these generic conditions, while in the second section we report on case studies of quality learning in English, mathematics, science, art, social studies/humanities, and a teacher advisor program. We recognise that differentiation poses distinctive challenges in different subjects, and makes increased demands on teacher professional expertise. Our book concludes with a summary of findings and an invited response from an independent expert, Anthony Edwards.

In this chapter, we (1) provide an overview of the context of our study including the open-plan design of the schools, and a brief vignette of the four participant BEP schools; (2) outline our multi-theoretical perspective for the study, including our research aims and methods; (3) present our account of quality learning as personalised in these settings; (4) provide a snapshot of student learning gains (2008–2014); and (5) identify key generic principles we consider enabled success in addressing BEP goals.

Changing Education in Bendigo

The BEP (2005) was devised to address concerns about the quality of education and wellbeing in this predominantly low SES student cohort. These concerns included low rates of student school attendance, modest student academic performance when compared with metropolitan counterparts, and persistent signs of poor student wellbeing, evident in high rates of teenage pregnancy, bullying, high levels of psychological distress, and disengagement (Prain et al., 2014). The Plan also entailed the demolition of five Years 7–10 schools, and rebuilding four schools, with each school structured into four open-plan communities. The four Years 7–10 schools have a significant number of students in the lowest socio-economic status group, as judged by Youth Allowance payments (ranging from 32 to 52% per school) (Bendigo Loddon Primary Care Partnership, 2012).

Aims and Strategies of the BEP

The BEP aimed to improve student educational outcomes by ensuring:

- Substantial improvement in student attendance in Years 7–10 and retention from Years 7–12;
- Significant increase in the range of subjects available to students in Years 9–10;
- All students, particularly high-achieving students were extended in their studies;
- Improved student engagement and interest in subjects, particularly for average and low-achieving students, and those from lower socio-economic backgrounds;
- Improved teaching methods, classroom management, discipline and wellbeing of students.

Three main strategies were enacted to achieve these aims: redesigning school settings, developing teachers’ professional learning, and personalising learning
through a differentiated, stage-based curriculum. These strategies are consistent with extensive research on improving schools with high concentrations of low SES students through focusing on student learning, high expectations of students, and instructional leadership (Muijs, Harris, Chapman, Stoll, & Russ, 2004).

Strategy One: Redesigning School Settings

Drawing on Nair (2005), the new schools included large flexible spaces to allow teams of teachers to work with up to 125 students at a time, where each school consisted of four self-contained learning communities, each with two learning neighbourhoods. This up-scaling of the traditional classroom community of 30 students to groups of 150–250 was based on a belief that a radical change was needed to improve students’ experience of schooling. The BEP designers drew on Dunbar’s (1993) anthropological claim that an optimal community size of 250 people could build meaningful personal relationships. Therefore the proposed design of learning communities aimed to maximise student access to a supportive learning context where students established meaningful relationships with other community members. Every student was expected to learn how to be an active, integrated member of that community. Students would be free to interact with a larger group of teachers and students than in traditional classrooms, facilitating more informal learning. Spaces were designed to accommodate multiple users and multiple purposes concurrently and consecutively, with use of formal and informal furniture pointing to possible varied usage. In the smaller learning neighbourhoods, ICT access was intended to be ubiquitous, movable furniture would further enhance usage and support flexibility. The buildings were also designed to integrate previously discrete functions, so that eating areas and formal/informal areas supported sharing/learning throughout the school day. Design features and functions aimed to optimise staff/student relationships, with open staff rooms, visual links between all areas, and minimal exclusion zones. These changes were intended to personalise student learning and wellbeing because of increased informality in staff/student interactions, and increased scope for teams of teachers to identify and address diverse student needs and capabilities.

In 2013 the four schools varied in size from 500 to 1200 students, and in design details of their four communities (Prain et al., 2014). The following diagram (Figure 1.1) represents an initial blueprint of how these principles were translated into one learning community’s design in a school with a total student population of 600. The design aimed to accommodate 150 students and seven community-based teachers as well as visiting teachers for specialist subjects, such as language learning. The design included a welcoming open foyer area (the Einstein area), and the total space of the community was expected to provide flexible settings and opportunities for formal and informal learning. These included not only the large open-space areas for learning neighbourhoods, but also smaller spaces, such as a Socratic studio with its traditional closed classroom space, the Da Vinci
science/art studio for specific subject studies, and smaller interview rooms for groupwork and meetings. Staffrooms are open areas attached to Learning Neighbourhoods. Each school site also had new technology and performing arts buildings as separate complementary learning areas, but we focus in this book on student learning in the learning communities.

The listed activities in the open areas point to vague, aspirational design aspects, and do not specify precisely the relationship between the types of seating layout and intended activities. The regimentation of seating layout in some areas points to traditional models of the classroom as a mini-auditorium where learning is focused through a teacher using a whiteboard, while other areas are presented as informal learning opportunities. The conceptual or practical justification for this division of space usage, and transitions between kinds of usage, were left tacit, or for teacher experimentation. The prescription that art and science classes share the same space represented a significant break with traditional practices, and implied capacity for professional collaboration and learning by teachers in each subject. Communities were also designed to promote potential sharing of facilities with local communities and to create environments that prompted more learner freedom and creativity. However, these early templates assumed that questions of syllabus structure, student transitions between activities, protocols for student behaviour, and expectations of student roles could be easily established through a combination of ‘open’ and ‘closed’ spaces, and shared perspectives by all participants.

Our research (Prain et al., 2014) indicated that these new up-scaled learning communities posed many challenges for teachers and students. Principals and teachers experimented with various options around organising time and space. Some

![Figure 1.1. Proposed design of a learning community](image)
communities were structured into multi-age groupings of Years 7 to 10 students where teachers and students belong to the community over four years, while others were structured into year-level communities. Lesson lengths in communities were a focus of experimentation, with lessons lasting from 35 to 120 minutes. Most schools decided eventually that 70-minute lessons were the most practicable in terms of lesson goals and effective transitions between lessons. Initial challenges included: addressing raised noise levels and student distraction; time-wasting during lesson transitions and changes to seating arrangements; developing effective community and distributed leadership; developing teacher teamwork; productive synchronised decision-making about space use; establishing student behaviour protocols; and actual and desirable teacher and student spheres of influence (Prain et al., 2014).

Strategy Two: Developing Teachers’ Professional Learning

In addressing improved teacher effectiveness, the BEP designers drew on a range of prescriptions including those by Bransford et al. (2000), Elmore (1996), Brandt (1998), Danielson (1996), Schlechty (1997), and Wiggins and McTighe (1998). For Bransford et al. (2000), teachers needed to draw out and work with students’ prior and current understandings, teach some subject matter in depth, using many examples to show multiple applications of the same concept, and integrate the teaching of metacognitive skills into the curriculum. Following Elmore (1996), teachers needed to work in teams where they observed, discussed and provided feedback on their own practices to lead to peer-coaching and problem-solving. Drawing on Brandt (1998), Danielson (1996), Schlechty (1997), and Wiggins and McTighe (1998), the BEP designers claimed expert teaching focused on disciplinary understanding, where students wrestle with profound ideas, use what they learn in meaningful ways, and where teachers guide students to organise and make sense of what they are learning and its connection to the wider world. Following Harpaz (2005), the BEP proposed that effective teaching and learning is characterised by fertile questions, intrinsic motivation, an environment that promotes active dialogue and communication, authentic problem-solving, informed feedback to teachers and learners, and rich, positive unconditional relationships.

Many strategies to support teacher growth in expertise were implemented during the three years of the study, including regular monthly professional support for teachers from consultants on curriculum design, effective pedagogy, and informed review of teaching processes. Subject teachers across schools worked to devise a shared curriculum in literacy and mathematics (Prain et al., 2014). Many teachers reported high levels of informal and incidental learning from working together with colleagues in team-teaching in the new settings (Prain et al., 2014). Challenges included initial staff turnover as some staff reacted negatively to the new roles and a sense of exposure in the new settings. These settings also revealed varying degrees of teacher professional capacity to adapt to the challenges of these settings (Prain et al., 2014).
Strategy Three: Personalising Learning through a Differentiated, Stage-Based Curriculum

Drawing on Tomlinson (2005), Seaton (2002) and others, the BEP designers claimed that personalising student learning entailed teachers designing and enacting a stage-based curriculum with appropriate task differentiation. For Tomlinson (2005), teachers differentiated a curriculum by varying student task demands, the pace and type of learning experiences, and/or the forms of assessment. This cast personalising learning as a predominantly teacher-directed approach to academic learning. The BEP designers also noted the need for strong positive relationships between teachers and students. Students needed to feel closely connected to teachers. The BEP proposed teacher advisor groups, where an individual teacher was responsible for the academic progress and personal welfare of 16–20 students. In this view, quality learning was possible when academic, social, cultural and personal developmental needs and capabilities were addressed, as suggested by Fielding (2004), Rogers (2013) and others. The BEP also claimed that an effective curriculum addresses student perspectives and learning styles, where students participate in negotiating aspects of content, modes of learning and assessment, and where a variety of progression pathways were available to all students. Following Seaton (2002), the BEP claimed that an effective middle years curriculum entailed focused learning, trans-disciplinary investigations, community development activities, and personal learning projects.

In characterising how such curricula might be achieved, the BEP (2005, p. 18) argued that students should participate in planning and evaluating instruction, and where “experimentation and experience...become the basis for learning experiences.” Following Kubow and Kinney (2004), the BEP writers noted that this required a more democratic approach to learning. Students should participate actively, self-assess their efforts, set goals and reflect on learning outcomes, leading to strategic gains in new learning tasks. In place of the traditional structuring of the curriculum (fixed syllabi, age-based education, annual student progressions, and one teacher a class), the BEP proposed that the new learning communities entailed teaching teams that customised learning experiences to promote individual student progress and wellbeing. Challenges included: some teacher lack of confidence and/or willingness to take on teacher advisor roles; and perceived lack of time and expertise for teachers to develop a robust vertical curriculum that catered for all students’ academic capabilities and wellbeing needs (Prain et al., 2014). In subsequent chapters we focus on strategies that enabled these challenges to be addressed successfully.

Overview of Participant Schools

The four BEP Years 7–10 colleges Whirrakee, Ironbark, Melaleuca, and Grevillea that form the basis for our study have varying populations and cultures. While they
CHARACTERISING PERSONALISING LEARNING

are broadly similar in physical design in that they incorporate flexible open spaces and break-out areas, they vary in learning community organisation. These differences are briefly outlined here and summarised in Table 1.1 (see Prain et al., 2014).

Whirrakee College, the largest of the four schools (over 1000 students in 2013), is the least disadvantaged, being classified as of average socio-economic status (SES) with a proportion of 24% of students coming from the lowest SES quartile, approximately half of the other three schools, while the proportion of students coming from the highest SES quartile is higher than the other three schools combined. Whirrakee College’s focus is on student personal growth for social responsibility where students are developed into ethical citizens capable of contributing to the broader society. This focus is consistent with the school culture of emphasising academic excellence and a strong belief in the need for students to develop as independent and resilient learners in their four years at the school. Independence is encouraged from Year 7 as all students are responsible for keeping track of their attendance, learning tasks, and progress via a virtual dashboard on their personal computers. The learning communities are horizontally organised into year levels with a triadic system of student grouping. Three teachers teach 75 students in the open space, in three groups based on ability, for the core subjects of English, mathematics, science and humanities.

Ironbark College is the smallest of the four schools with fewer than 600 students in 2013. It is also the most disadvantaged school being classified as below average SES with a proportion of 57% of its students in the lowest SES quartile and only 3% in the highest SES quartile. The school is very closely connected to its broader community and has a culture of supporting its student cohort through an emphasis on respect for self, others and the school. Recognising the great need for student social and emotional learning that underpins academic success, the school takes a whole-school approach to student wellbeing that begins with a strong and well-conceived teacher advisor program. Communities are organised vertically into Years 7–10 groups and each community has two learning neighbourhoods, one comprising the Years 7 and 8 students, and the other comprising the Years 9 and 10 students. Students remain in one community with largely the same group of teachers throughout the four years of secondary schooling. This connectedness to a small community is seen by teachers as vital for introducing stage-based learning as envisaged by the BEP, and allows cross-fertilisation of culture and ideas among older and younger students.

Grevillea College is also a small school with a cohort of just over 600 students in 2013. Its priority, to foster students’ personal attributes as a basis for academic success, is regarded as particularly important for its low SES cohort. Only 6% come from the highest SES quartile, and 48% of Grevillea’s students come from the lowest SES quartile. Learning communities are vertically organised and each learning community has two neighbourhoods, each with a cohort of Years 7–10 students. The neighbourhoods form the basis for teacher advisor groups, and special subjects designed to develop student resilience, wellbeing, leadership and connections with same-age peers and the wider community. Students remain in one community
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through their four years at the school but may move between neighbourhoods. It is believed that this form of organisation allows modelling of behaviour and peer support from older to younger students. As teachers also remain in their communities from year to year, it is felt that the long-term relationships built among staff and students promote wellbeing and connectedness. Learning sessions are divided into four 70-minute classes per day and core subjects are blocked in each learning neighbourhood to enable stage-based learning. The College has a specialised trade-training centre which allows increased pathways for Years 9 and 10 students. Its outdoor area includes a centrally situated grass-covered hill, unique among the BEP colleges, which is a most popular social area where students gather out of class time.

Melaleuca College is the second largest of the BEP colleges with over 800 students in 2013. It has a strong focus on meeting each student’s individual learning and wellbeing needs, moving from building a strong knowledge and skill base in Years 7 and 8 to increasing choice, independence and inquiry-based learning at Years 9 and 10. Like Ironbark and Grevillea it is classified as a school of below average SES, with 45% of its students in the lowest SES quartile and only 6% in the highest SES quartile. Like Grevillea, the school has a well-equipped trade-training centre to cater for student needs. The school has experienced much change in the period of our study. As well as high staff turnover and leadership changes, the organisation of communities has also gone through several iterations, moving from combined Year 7 and 8 communities and separate Year 9 and 10 communities, to horizontally organised year-level communities, to the current organisation of vertical Years 7–10 communities. At Melaleuca, personalisation of learning has been built into the assessment design as well as community and timetable structures. In core subjects, three classes of the same subject are scheduled at the same time in the same space, affording opportunities for teacher collaboration and planning in a range of subjects.

Our Analyses and Research Methods

In analysing the BEP’s goals, strategies and outcomes, we drew on multi-theoretic perspectives to interpret teacher and student adaptation. Guided by Cultural Historical Activity Theory (CHAT) perspectives (Edwards, 2005, 2011) we understood continuity and change in cultural practices including schooling/teaching/learning in terms of the values, goals and material/symbolic tools participants used in these practices. We also drew on pragmatist perspectives on the situated and contextual nature of teacher problem-solving, reasoning, knowledge generation, values clarification and meaning-making (Dewey, 1916; Haack, 2004; Peirce, 1931–58; Wittgenstein, 1972). From these viewpoints, what personalising learning means depends on analysing the goals, values, strategies and outcomes that occur in its name in this context. We understand a pragmatist orientation to be a systematic method of inquiry that avoids a priori judgements and incorporates a reasoned collective analysis of attempted personalising practices to identify justifiable beliefs about their effects. Rather than naming
decontextualised essential truths about personalising processes, we sought to identify justifiable rules for successful action in this particular setting. The new physical school settings were catalysts for change, unsettling teachers’ habitual behaviour and perspectives on effective teaching and learning, causing them to reflect and experiment with a range of new options judged by their practicability in enabling meaningful student learning. We also drew on Gibson’s (1979) ecological psychological perspective to explain teacher and student adaptive actions and rationales.

In defining these adaptive practices we analysed (a) accounts in the relevant literature by advocates and critics of the rationale, goals, methods, and outcomes for personalising learning, (b) the perspectives and practices of participant teachers and students in our study, and (c) learning outcomes for both students and teachers. As already reported (Prain et al., 2014), we developed a new instrument to assess student perceptions of a personalised learning environment, and conducted an annual survey over three years with the student cohort. We report the findings of this survey in subsequent chapters to corroborate themes. Through case studies in various subjects across different schools, entailing qualitative and quantitative data analyses, and drawing on relevant literature, we aimed to identify and explain key conditions and practices that enabled quality student personalised learning and wellbeing in these contexts.

Our understanding of these adaptive practices has been influenced not only by teacher/teacher and teacher/student collaboration and partnerships in these settings, but also by applying Gibson’s account of affordances to explain these changes. In this sense our pragmatist approach aims to take into account how the values, intentions, beliefs and practices of participants interacted with the symbolic and material structures/tools in the setting. We saw this interaction as critical to understanding and assessing adaptive processes and outcomes. According to Gibson (1979, p. 128), affordances are “action possibilities” latent in the environment, objectively measurable, and independent of the ability to recognise them, but always available in relation to the actors’ intentions and therefore dependent on their capabilities. For us, these environments offer new possibilities for how curricula can be imagined and enacted. Whether teachers feel empowered or constrained by increased visibility in up-scaled learning communities, with larger spaces and reduced formal spatial structures, depends on how they interpret and respond to these aspects. Whether they view this as a chance to extend their sphere of influence, to participate in productive informal teamwork with colleagues, and to learn from others’ practices, or as an intrusion and/or distraction, depends on their perceptions of how these affordances enable or constrain their aims and practices as teachers. As we have noted elsewhere (Prain et al., 2014), adaptive change can be prompted by dissatisfaction with past ineffective practices, whole-school support for change, innovative initiatives from individual teachers, and cross-school teacher collaboration.
Researchers generally agree that personalising learning is understood as a practical way to increase students’ sense of learning as individually engaging and meaningful (see Prain et al., 2014 for extended review). Personalised learning thus entails processes around quality learning, raising larger questions about the ultimate purposes of school-based education in terms of learner knowledge, attributes and values. Personalising learning is based on the principle that students have rights and capacities as learners for self-realisation/self-actualisation that can be addressed by flexible approaches to curricular structure and developmental sequences, thus reducing constraints/hindrances/blockers implied by assuming student abilities and needs are best addressed through standardised age-based curricula. The grounds for enacting personalised learning are based on the assumption that teachers and students are able to co- and self-regulate learning through shared decisions around roles, practices, values, and mutual responsibilities. Our view of personalising learning is therefore not based on a principle of unfettered student freedom and unconstrained deliberative choice, but rather one of productive constraint on student focus and activity.

As pragmatists, our inquiry focuses on the particular features of the regional and school priorities and contexts to address the issue of what personalising learning means under these conditions. We recognise that engagement and meaningfulness as curricular effects pose heightened challenges for teaching low SES students, who are often alienated from schooling. What learners find meaningful can be prompted by learner and teacher intentions and strategies, and vary over time. Our inquiry therefore entailed resolving practical questions assumed to have identifiable causes in these contexts, and where knowledge about personalising learning is generated through dialogue with participants, and in logical proof. Our accounts of successful personalising of learning across the curriculum, as reported in subsequent chapters in this book, are therefore highly context-dependent. However, our research also provides leads for enacting personalising learning in other settings.

We claim that learning is personalised when learners are motivated to learn because they view the learning task or experience as engaging and meaningful, and as directly addressing immediate and/or longer-term learning needs. Motivation may be intrinsic, extrinsic or both (see Dweck, 2000). Both kinds of motivation occur concurrently or sequentially and contribute to personalising learning. Learners are best placed to judge the extent to which they perceive their learning as personalised, but this process also leaves scope for teachers to make informed judgements. For their part, teachers contribute to learner perceptions and experiences through designing curricular tasks and activities, motivating students, providing targeted teaching and timely feedback, and, where appropriate, negotiating with students their goals, tasks, and performance evaluation. Students over time are expected to develop self-reliance and initiative as learners. The teaching experience is personalised for teachers when their energy and flair provide meaningful learning experiences for their students.
This account raises further questions about what enables learner perceptions of meaningfulness, what exactly counts as meaningful and why, what responsibilities are, or should be, distributed between teachers and students, and who should shape curricular content and methods. Our case studies in subsequent chapters flesh out detailed answers to these questions, but here we summarise key aspects of our reasoning.

On the question of what contributes to student perceptions of meaningful learning, we recognise crucial complementary insights from pedagogical, cognitive, socio-cultural, and psychological perspectives. From pedagogical perspectives (Moje, 2007), a robust mainstream curriculum includes opportunities to differentiate what, how, when, why, with whom, and at what pace students learn, and is likely to be perceived as more engaging and meaningful than a standardised curriculum. This is especially the case where there is a wide student ability range. Learning is likely to be meaningful when there is a good fit between individual learner needs, interests, capacities, and the demands or level of the learning activities. This implies that a well-designed and differentiated curriculum increases the likelihood of student motivation.

From cognitive perspectives, learning is meaningful when learners self-regulate their learning (Pintrich & de Groot, 1990). This entails constructive and intentional use of personal strategies to achieve academic and wellbeing goals (Boekaerts & Corno, 2005; Butler & Winne, 1995). Pintrich’s (2004) widely adopted model of self-regulated learning (SRL) involves: (a) forethought, planning and activation (planning and enacting behaviour such as effort and persistence); (b) monitoring (such as tracking task requirements); (c) control (such as adapting behavioural strategies to ensure task completion); and (d) reflection (such as use of self-assessing strategies achieve task requirements). For Zimmerman (2008), independent learning or self-regulated learning refers to the degree to which students are metacognitively, motivationally and behaviourally active participants in their own learning processes. Learning is likely to be personalised and meaningful when students know and use a repertoire of such strategies. We acknowledge that self-regulation is developmental, and that teacher co-regulation of learning experiences enables this development. We also agree that learning can be personally meaningful when students with limited self-regulatory capacities are supported by this co-regulation. The crucial element is reflection-guided action leading to a sense of student learning achievement.

We also wish to clarify how we see the relationship between students’ individual and collective experiences. For us, learning is personalised when it promotes in learners a sense of their individual capabilities and interests. However, we regard isolationist views of personalising learning, where programs are highly individuated, as misguided. Learners are likely to view their learning as personalised and meaningful through relational connections with peers, teachers and parents. From socio-cultural perspectives, meaningful learning for students depends on successful participation in culturally valued activities (Moje, 2007). The development of an
individual identity as a person, a student of a particular subject, a class member, a group participant, or a learning community member depends on productive relationships with others that enable individual and group goals and wellbeing to be integrated and enabled. This is evident when learners contribute to activities such as large- and small-group discussion, debates, academic and sporting teams, group projects, musical ensembles, school community decision-making, and teamwork around small or large school-based or broader community projects.

From psychological perspectives, learners perceive their learning as personalised if teachers demonstrate concern for and knowledge of students as individuals, and provide strategies to address particular academic and wellbeing needs (Hattie, 2009; Sugarman & Martin, 2011). An individual learner’s sense of self and personhood depends on being valued individually and achieving recognition through personal achievement and through connection with others (Fielding, 2004; Sugarman & Martin, 2011). We argue that with low SES students, this achievement and sense of connection is enhanced by a focus on an explicit developmental curriculum around social and emotional learning to support students becoming active functional members of their learning community (see Chapter 10).

On the question of who should decide the curriculum, we argue that in the context of highly prescriptive national and state curricula and testing regimes in high-stakes subjects, teachers need to have a significant role in shaping how curricular content and goals are addressed. We argue, following Moje (2007), that a socially just curriculum provides access for all students to a quality mainstream curriculum, implying necessary productive constraint on both the content and appropriate teaching and learning methods. We reject the view that personalising learning is inevitably a misguided return to student-centred education from the 1960s (Hartley, 2009), although we claim there is scope in some subjects for more student initiative on curricular content and methods (Prain et al., 2014). Learning mathematics is more likely to depend on successful progression through topics/levels than learning in interest-based humanities and technical subjects. More contentiously, we argue that personalising learning is compatible with testing regimes in that such regimes provide an evidential starting point for curricular design, incorporating future curricular differentiation to address learner needs (see Chapter 7). At the same time, we recognise that student academic success is not the sole indicator that learning is personalised, and that students may succeed without attaching much personal meaning to their success. We think it preferable that students find their subject content deeply engaging, where teachers adapt the curriculum to meet student needs and interests.

On the ideological underpinnings of personalising learning, we disagree that this form of learning necessarily equates with neoliberal consumerism (Beach & Dovemark, 2009), or inevitably increases disadvantage for low SES students (Campbell et al., 2007; Cutler, Waine, & Brehony, 2007; Pykett, 2010). The ideological character of this approach emerges from its enactment rather than any
inherent traits, and it can equally serve a social justice agenda, as well as contribute to a more democratic trusting school culture (Rogers, 2013). We confirm that low SES students benefit academically and socially from the approaches to personalising learning enacted in this regional setting, and that inherently this approach does not exacerbate privilege or disadvantage.

Quality learning necessarily integrates psychological, epistemological, epistemic and cultural dimensions that align with personalising learning. When students are motivated to learn, engage with appropriate cognitive and material tools for knowing in the topic or subject (the epistemological dimension), learn how knowledge is developed in the topic or subject (the epistemic dimension), and participate in culturally-valued learning experiences that are made meaningful to them, then these processes and outcomes entail quality learning over time (Prain et al., 2014). We appreciate that these experiences are often deeply contested, as in claims made for particular values/content in high-stakes subjects such as literacy and numeracy (Edwards, 2010; Green, 2008). We also recognise that there are contested views about how goals around citizenship, ethnicity, class, gender, and the predicted needs, capabilities, and values of future citizens are addressed. We clarify answers to these questions and elaborate our view of how personalising learning processes enables quality learning through case study instantiation across different curricular areas in subsequent chapters in this book.

**Enacting Personalised Learning**

We claim that a personalised learning approach entails differences as well as similarities in the responsibilities, goals, constraints, learning needs, and roles of teachers and students. We view personalising learning as necessarily developmental, and therefore requiring multiple teacher and learner strategies, experiences, and understandings over extended time. This leads to increased student capacity to contribute to and co-design curricular content and methods with teachers (see Chapter 9). Many factors contribute to a personalised approach to learners and learning, including school leadership, teacher skill sets and practices, and learner capacities and goals. Teachers need the expertise, time, resources and teamwork to develop a flexible robust curriculum that is adequately structured in content, learning tasks, and adaptable classroom practices to engage all learners and address contrasting learner needs. This need not imply fixed labelling of learner capacities and long-term streaming, but rather ongoing responsive flexible programming to address each student’s needs.

**Relational and Nested Agency**

agency” refers to a capacity for professionals to work with other professionals to develop a “network of expertise” to serve shared goals, where agency of individuals is built around distributed intelligence and diverse expertise across the group. Rather than emphasise individual action, Edwards (2007, p. 6) foregrounds “responsibility to and for others”, where a shift to the relational is “an important move in the development of meshes of mutual responsibility.” These meshes generate “common knowledge” (in this case of teacher professional needs and student curricular needs) that “mediates responsive professional action” (Edwards, 2011, p. 35). In enacting this mutual responsibility, Edwards (2011, p. 35) notes the need for participants to (a) demarcate power in decision-making to both clarify and ensure spheres of influence, (b) focus on “the whole child in the wider context”, (c) create and develop better tools for collaboration, (d) refine processes for sharing knowledge, and (e) continuously review socially-constructed boundaries to ensure that they serve shared long-term goals effectively.

We argue this relational agency operates within a “nested agency” in the development of differentiated curricula and learners’ self-regulatory capacities (see Figure 1.2 and Prain et al., 2013). The construct of “nested agency” recognises that teacher and student agency is constrained by structural, cultural and pedagogical assumptions, regulations, and practices, including prescriptive curricula, actual and potential roles and responsibilities of teachers and students in school settings, and expectations about norms for teaching and learning processes. Low SES students are also typically constrained by low aspirations, histories of modest academic

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**Figure 1.2. Framework for conceptualising and enacting personalised learning**
achievement, and low self-efficacy that may hinder their willingness and capacity to participate in co-regulated learning (Domina & Saldana, 2011). Whether these constraints function productively or otherwise depends on practices developed within this nested agency. We argue that well-designed curriculum differentiation, coupled with a developmental approach to learner self-regulation and growing independence, support relational agency within these constraints.

We recognise our framework focuses only on student learning but claim that learning can also be personalised for teachers. This entails more than a technicist view of how teachers acquire a repertoire of effective pedagogical strategies, parallel to student acquisition of curricular skills and gains. Our research confirms multiple pathways and choices whereby teachers personalise the ways in which they learn about pedagogical effectiveness from their own actions and reflections, and those of others. Personalising learning also means scope for creative self-actualising, for developing a sense of self as both individual teacher and as team contributor within broader goals and practices. We revisit these multiple interlocking aspects of personalising learning throughout our book.

A Snapshot of Student Learning Gains

Over the duration of this study, student performance in BEP schools in national testing of reading and numeracy made significant gains in their ranking against their own ‘similar schools’ nationally (see Figures 1.3 and 1.4). These ‘similar schools’ were based on the educational disadvantage based on their ICSEA scores (see Prain et al., 2014 and Chapter 4). A ranking of 1 in Figure 1.3 indicates that the school is the top performing school among similar schools, while a ranking of 0 indicates

![Figure 1.3. School ranking among 'similar schools' for year 9 reading, 2008–2014](image-url)
that the school is the lowest performing school among similar schools. While these graphs provide only a snapshot of learning, they point to some of the effects of attempts to adapt teaching and learning approaches to the opportunities of new open-plan settings in ways that personalised students’ learning experiences. In subsequent chapters we explore in detail what we consider were major contributors to the trends in these graphs, as well as identifying other influences on student learning and wellbeing. We conclude this chapter by summarising generic principles that underpinned attempts to personalise student learning in these settings.

**PRINCIPLES THAT SUPPORT PERSONALISING LEARNING IN OPEN-PLAN SETTINGS**

Two key principles have guided traditional schooling’s goals and methods. These are: (1) a unified, collective, caring approach to students’ personal and intellectual development; and (2) enactment of a high quality diverse curriculum that nourishes all students’ engagement with learning and schooling (Muijs, Harris, Chapman, Stoll, & Russ, 2004). While narratives around traditional approaches to schooling stress the need for a shared collective vision and ethos (Fullen, 2007), in practice this goal is enacted traditionally through high levels of segmentation of teachers and students in separate classrooms and an age-based curriculum. While curricular planning and review may entail collective, cooperative staff input, the curriculum is not enacted in this way. Our research over the past three years indicates that these two principles remain crucial today, but require new practices, skills, new openness to change and adaptation, and new supporting narratives to imagine, enact and sustain successful personalised learning in open-plan settings.

*Figure 1.4. School ranking among ‘similar schools’ for year 9 numeracy, 2008–2014*
Schooling as Collective Participation in a Community of Learners

Open-plan settings facilitate a collective enactment of a shared vision and ethos through providing diverse opportunities for team-teaching and participant contributions and interactions. Principals, teachers and students can develop a school culture, within and across learning communities, that values and addresses individual needs through productive ongoing participation in these communities. This orientation aligns with broader claims by Putnam (2001, 2004) and Grissmer and colleagues (2004) about the crucial roles of trust and the quality of communication within cohesive communities to support student educational achievement. While these researchers referred to the social capital in effective communities beyond schools, the open-plan settings can function as sites to develop this social capital within schools. As further noted by Schreiner and Sjoberg (2007), contemporary adolescent student work on self-realisation and identity formation is shaped and influenced by opportunities to participate collaboratively in meaningful communities. To develop this productive culture, teachers and students need a common shared knowledge about learning goals, strategies, and participant contributions as the bases for personalising learning and wellbeing.

Strategies to support the development of a participatory culture include staff buy-in to a shared vision of the broad goals and methods of the school through extensive consultation with participants, and the development of distributed leadership within and across learning communities through professional learning support (Prain et al., 2014). These processes facilitate the development of a “common knowledge” (Edwards, 2014) for all participants about whole-school approaches and the bases for priorities and decision-making in these settings. A multi-layered whole-school approach to wellbeing builds a positive school culture that fosters the connectedness and relationships that are foundational to improved learning outcomes (see Chapter 4). This approach is achieved through three complementary areas: school organisation, ethos and environment; curriculum, teaching and learning; and partnerships with parents and community services (WHO Health Promoting Framework, 1996). Strategies include: a welfare structure that supports staff and students; a school ethos of respectful, trusting relationships; strong procedures for student management; an explicit curriculum that teaches core community values in teacher advisor classes; outreach to access community based programs; and visits from family and professional services that connect the school to its local community (see Chapter 4).

Organisational changes support new teaching and learning practices. Leadership is distributed into communities with community leaders taking responsibility for leading teaching and learning practices in their communities. Time and space is organised to take advantage of the flexible open-plan settings and to support large groups of students working with teams of teachers. Timetables reflect the need to program like subjects simultaneously, to minimise the necessity for frequent movement of students and staff, and to allow time for teacher teams to plan and review lessons (see Prain et al., 2014, Chapters 2, 7, 8 and 9).
A Multi-Year-Level High-Quality Developmental Curriculum is Designed, Enacted and Reviewed by the School Community

This kind of curriculum is implied in expected student learning trajectories in national curricula statements about student achievement over multiple years (Australian Curriculum and Assessment Reporting Authority (ACARA), 2014), but is often constrained by age-based student progressions and teacher focus on individual year-level learning outcomes. A multi-year curriculum, if effectively enacted, enables all students to be successful participants. Strategies that support its design, implementation and review include:

Teachers share responsibility for the design of multi-year curricula. In mainstream compulsory subjects, such as English and mathematics, teachers identify the current performance range of the whole student cohort in the relevant subject as a basis for designing learning opportunities to meet all students’ needs. This means that teachers use existing standardised tests or create new ones as the basis for this diagnostic testing and analysis. This process leads to teachers having a shared understanding of the developmental curriculum of these subjects across Years 7–10, not just standards or expectations for the expected range of performance at individual year levels. (see Chapters 6, 7 and 8). In subjects with more open-ended content, teachers can use their professional expertise and initial learning tasks to ascertain the range of student initial understandings and interests (see Chapters 9 and 10). Teachers motivate students by assessing their current levels of attainment and negotiating goals to reach improved performance, with diagnostic, formative, and summative assessment contributing to informed assessment of student progress.

Teacher teams enact and review curriculum. Working in teams, rather than in isolation, enables teachers to vary students’ learning experiences to cater for individual and group needs. Teachers differentiate the curriculum by varying: (a) content (what students should know and be able to do, and the materials that will support them in their learning), such as key concepts, procedural and analytical skills and dispositions in subject areas (see especially Chapters 3, 4, 5, 6 and 7); (b) learning processes (the activities that help students make sense of their learning) such as workshops, peer tutoring, small-group projects, whole group activities; and (c) products (range of evidence that students provide of their learning). Students can demonstrate explicit understandings or process skills in multiple ways such as verbal, written, multi-modal text, team performance, and peer assessment (see Chapters 5 and 6). Evaluative and review strategies include diagnostic, formative and summative assessment by teachers, individual students, and their peers. Test results can be used to reset goals, temporarily regroup students, and as a basis for teacher analyses of their effectiveness across taught topics, and improvements to curricular content and/or implementation.
ICTs are used strategically to enhance students’ learning. These technologies in these contexts can serve a range of current educational purposes identified by many researchers in this field. These include:

- providing a resource for planning, tracking and evaluating learning progress for teachers, students and their parents;
- providing resources and tools to support student learning activities and tasks;
- providing a platform for dissemination and discussion of learning outcomes and artefacts within and beyond the school; and
- providing a repository for curricular and other documents to support student learning.

By meeting these purposes, ICTs can support learning being personalised for individual students in the open-plan settings, but also contribute to a culture of a community of learners. Teachers who facilitate the use of ICTs as learning tools can change their own and students’ roles. As facilitators they can encourage active and independent learning by enabling students to control the scope, pace, and depth of their inquiries and projects, by allowing students to access a broad range of expertise beyond the classroom and by fostering peer learning conversations.

NEW PRACTICES AND NEW NARRATIVES TO SUPPORT PERSONALISED LEARNING IN OPEN-PLAN SETTINGS

Our research indicates that the strategies outlined above create new challenges and opportunities around teacher work and how it is understood and supported (see Chapter 2). Teacher experimentation with various patterns of space use has led to flexible practices, and new understandings of openness to learning opportunities (see Chapter 2). The large foyer in each learning community building was variously used for specialist subject teaching, independent student work, and more informal discussions within and outside official subject timetabling (see Chapter 2). Interview rooms functioned as multi-purpose areas, including teacher planning meetings and small-group student project work. Learning communities become defined by the ways in which teachers ‘practicalise’ their emerging knowledge, where the integration of practical affordances and subsequent questions and tensions inform this new knowledge. We recognise the unpredictability in outcomes, acknowledging that increased participant interconnectivity is both a major potential strength and challenge in these settings. Continuous participant review is critical to maintaining the health of these learning communities. The open-plan settings enable teachers and students to change routine ways of teaching and learning to enhance learning and wellbeing. This is evident through: an altered sphere of influence for teachers working with a larger group of students, and for students an increased expectation of self-reliance and self-organisation skills; more incidental and informal learning opportunities for both staff and students; and use of web-based interactive technologies. In the longer term, students can develop more autonomy as learners.
who participate in designing what, how, why, and where they learn in these new settings, and with whom.

Following Gibson (1979), the major properties of the settings (increased visibility for all participants, reduced spatial structures, and more scope for staff and student movement) act as primary affordances for changes to teacher and student intentions and actions. Consequential secondary affordances around participant goals and behavior include opportunities for more interaction, more informality, and extended staff and student spheres of influence. There is scope for more collaboration to develop and enact curricula, increased opportunities for team-teaching, more flexible student groupings, closer relationships with students, and more diverse daily contacts between a larger group of teachers and students. Teachers can use the affordances of the different spaces in the learning communities to synchronise their roles and support learning (see Chapter 2). Teachers can frame tasks in terms of personalising learning through different approaches, flexible use of space, varying task structures, use learning resources as scaffolding, and support student agency (see Chapter 3).

These new arrangements in up-scaled learning communities that are detailed in the following chapters offer workable ways to overcome past student disenchantment with schooling, engage with technological realities of unpredictable accelerated change and connectedness, and support teams of teachers to identify all learners’ needs, and nurture individual and collective capabilities. Removing the walls enlarges the zones and horizons for participant learning.

REFERENCES


2. A MODEL OF TEACHER ADAPTATION TO OPEN-PLAN SETTINGS

KNOWLEDGE AND ADAPTATION

This chapter examines teacher adaptation to open-plan learning communities. Teacher adaptation is grounded in the practical knowledge and contextual awareness of teachers (Cochran-Smith & Lytle, 1999; Darling-Hammond, 2006; Kelly, 2006). Here, it is argued that adaptation is a pragmatist process of seeing differently in order to act differently (Schon, 1983; Verloop, Van Driel, & Meijer, 2001).

Teacher adaptation is conceptualised as an imaginative and dynamic (re)occupying of the open-plan learning environment, providing a bridging mechanism between narratives of the possibilities and constraints of prior experience, and projecting and enacting alternative learning experiences. This involves active interplay between individual and social knowledge, each informing the other (Borko, 2004). Exercise of teacher knowledge informs opportunities to shape and frame learning environments (Putnam & Borko, 2000).

A model is theorised that offers an explanation of teachers’ adaptation to their working context. These interactions are drawn specifically from accounts of teaching practitioners’ experience, and informed by literature about the relationship between practical knowledge and research. This chapter draws on pragmatist perspectives of knowledge as justified beliefs derived from analyses of experience (Dewey, 1938/2008). Teacher adaptive processes are conceptualised as a pragmatist sequence of problem recognition, including analysis of key elements, and development of possible solutions, trialling and review. Pragmatists are not seeking the truth but rather attempt to recognise the impact of a concept on practice through consideration of practical meaning and practical consequences (Misak, 2007).

The model provides an account of the complexity of practical adaptation to new spaces that are nested within institutional environments. It provides a more nuanced view of abstract models of adaptation, such as that put forward by Blackmore, Bateman, Loughlin, O’Mara, and Aranda (2011). Blackmore and colleagues (2011) proposed a four stage conceptual framework of four overlapping temporal phases: design, transition/implementation, consolidation, and re-evaluation/sustainability. Their model is a useful scrutiny of teacher and student inhabitation and engagement with alternative school learning environments.

This chapter contributes to ongoing discussion about teaching as situated and collective work (Borko, 2004; Grangeat & Gray, 2008; Shulman & Shulman, 2004),
expert models of teaching knowledge (Shulman, 1987; Sternberg & Horvath, 1995), and professional learning communities as a means of teacher adaptation (Darling-Hammond, 2006; A. Hargreaves, 2003; Korthagen, 2010; Meirink, Imants, Meijer, & Verloop, 2010; Pridham, Deed, & Cox, 2013).

TEACHER PRACTICAL KNOWLEDGE AND INQUIRY

“Teaching is intentional – one must teach something – and the teacher must see what is being taught” (Clark, 2005, p. 296), leading to questions about whether the intentions have been achieved, or uncertainty about how to teach more efficiently. For the teacher, there is “relatively little hard evidence of ‘what works’” (D. H. Hargreaves, 1997, p. 410). Teachers need a practice model that enables them to cumulatively build knowledge by drawing upon diverse perspectives to make meaning and gain insight from ongoing experiences (Korthagen, Loughran, & Russell, 2006).


Elbaz (1981, p. 46) defined practical knowledge as “encompassing knowledge of practice as well as knowledge mediated by practice.” This refers to knowledge that is constructed through ongoing experience and interaction with different perspectives about the meaning of that experience. In this way, a teacher’s practical knowledge is developed through the practice of being a teacher and through integrated interaction with other teachers.

While teaching knowledge is exemplified as practical (what works), it also involves theorising about practice (what else might work). Cochran-Smith and Lytle (1999) describe this iterative knowledge building process as practical inquiry. Teacher, or practical, inquiry is relevant to address the questions, dilemmas and needs located in a teacher’s day-to-day contextual interactions with other teachers and students (Grangeat & Gray, 2008; Richardson, 1994).

A principal driver of teacher knowledge development is the process of practitioner inquiry that sits on the “border between research and teaching” (Hammer & Schifter, 2001, p. 441). While practitioner inquiry is broadly congruent with the notion of teacher as researcher, it emphasises localised action rather than abstraction. One
powerful form of practitioner inquiry is interactions with other teachers, hence recent consideration of professional learning communities (Grangeat & Gray, 2008). Lieberman and Mace (2010) identified two drivers for this trend: a move from isolated to collegial practice; changes in school learning space, including physical and virtual, affording an environment where teaching practice becomes more social and public. These collaborative levers have allowed informal and formal sharing of ideas, knowledge, values and orientation of teachers across a range of contexts; leading to questions about effectiveness of teaching approaches and means of improving standards and practice (Clark, 1988; Cochran-Smith & Lytle, 1999).

Hammer and Schifter (2001) identified that practitioner inquiry is directed towards action in immediate time and space, largely invisible, and reliant on observation and a sense of what is happening in the classroom. This inquiry is also not systematic, as the focus narrows onto a pressing issue, usually conducted in isolation, and involves personal and non-critical reflection. These informal processes offer important practice-based knowledge as a basis for teaching activity (Gallimore, Ermeling, Saunders, & Goldenberg, 2009).

Yet there is also a need for dynamic “iterative engagement in constructing and reconstructing professional knowledge using various perspectives” (Kelly, 2006, p. 509). This requires an intensity of thinking about the complexity, uncertainty, and unpredictability of the interaction between teaching and learning (Clark, 1988; Hoekstra & Korthagen, 2011; Zeichner, 2010). Borko (2004, p. 8) commented that the key question becomes “how can teachers represent the knowledge they acquire in a more principled and abstract form than in the past, while retaining its practical character?”

Investigating the narrative of teacher reasoning and practice “means delving into the subtle interplay between the intractability of social institutions and the options they offer for agents who have knowledge … of how those institutions work” (Giddens, 1989, p. 298). One means of representing knowledge is through becoming a reflective practitioner (Schon, 1983; Yost, Sentner, & Forlenza-Bailey, 2000). Loughran (2002) makes the point that the framing and reframing of a problem is a crucial part of knowing about teaching. Reflecting on experience has the potential to change or clarify understanding, leading to reasoning about alternative activities (Boud, Keogh, & Walker, 1985). Collaboration through a practitioner inquiry process is envisaged here as the means to meld personal and social reflection with the generation of teacher practical knowledge. Practitioner inquiry involves a mindful awareness of current experience, opportunities and problems, and the reflective element makes “conscious and explicit the dynamic interplay between thinking and action” (Leitch & Day, 2000, p. 181).

Practitioner inquiry involves an examination of an experience in terms of physical, social and structural-contextual interactions (Clandinin, Pushor, & Orr, 2007). This approach recognises that personal, social, and cultural narratives are as significant as pedagogical content knowledge (Goodwin, 2010; Kelly, 2006).
Shulman and Shulman (2004, p. 259) propose a model of teacher communities that afford engagement in “theory-rich, open-ended, content-intensive classrooms.” The model requires teachers to have a vision of what they want, be motivated to achieve this, understand contributing concepts and principles, be able to transform practice, be capable of learning by reflecting on experience, and to participate in a learning community (Shulman & Shulman, 2004).

This is consistent with Giddens’ (1984, p. 71) definition of context as “strips of time-space” that are more widely connected to the “broader properties of social life” (Giddens, 1984, p. 119). This is another way of saying that while teacher knowledge is generated through personal practice, there are “elements of teacher knowledge that are shared by all teachers or large groups of teachers” (Verloop et al., 2001, p. 441). It is contextualised action that provides the possibilities and constraints influencing (as perceived and then reasoned into) teaching practice. This approach attempts to identify teacher conceptions and subsequent reasoned application of theorised ideas in practice, while being alert to the argument that educational transactions are “essentially contested” (Clark, 2005, p. 293).

TEACHER ADAPTATION THROUGH CONTEXTUALISED INQUIRY: A CASE STUDY

This case study is an account of the process of practitioner inquiry grounded in the dynamic process of adaptation to open-plan learning communities. Following Elbaz (1981), this case of practitioner inquiry demonstrates how teachers theorise about the possibilities and constraints of their practice, and how this theorising is mediated by their practice.

**Problem Recognition**

Dewey (1938/2008) claimed that problems are merely unclear situations, and inquiry is the process of seeking clarification. This stage of inquiry involves problem recognition, including identifying the sociocultural context, and relational interactions. “Problems which induce inquiry grow out of the relations of fellow beings to one another, and … the meanings which have developed in the course of living” (Dewey, 1938/2008, p. 42).

The process of practitioner inquiry was initiated within Grevillea College by the senior management team who were questioning whether the learning spaces were being used in an optimal way. The senior staff wanted teachers, when they were planning learning activities, to overtly think about how they were going to use the open-plan learning spaces. The shift was to broaden teacher thinking from content and pedagogy to consider the ‘openness’ concept and context.

The school had already instituted a lesson model, used by all teaching staff. This lesson model required teachers to address a series of questions related to the beginning of the lesson (e.g., what are your learning intentions and success criteria),
explicit teaching (e.g., how will you teach the concept or skill?), guided practice (e.g., what activities will you ask students to undertake?), differentiation (e.g., which students do you anticipate will need additional support, and how will you provide it?), application (e.g., what independent practice will students undertake?), and review (e.g., how will you get students to reflect on their achievements?). The lesson model encouraged pedagogy of explicit teaching followed by application through independent or small-group activities, followed by guided review at the conclusion of the lesson. The implication was that explicit instruction would take place at the lesson’s start and end, while students’ learning activities would be afforded by the open-plan learning environment.

Analysis of Key Elements

Grevillea College held a learning spaces audit as a reference point for ongoing planning for professional learning. The author, part of the university-based Improving Regional Secondary Students’ Learning and Wellbeing (IRL) team, became involved at this point.

Table 2.1 shows how each way of knowing (practice and abstract knowledge) can act as a resource in the interactions of a professional community of inquiry (Ottesen, 2007). The first column shows the questions identified by the senior staff members of the school. The questions had formed the basis of developing the local lesson-planning framework. The third column identifies the questions formulated by the IRL project team. These questions formed the basis of a number of different investigations and case studies. The central column is an integration of both practical (school staff members) and theoretical (university project team) perspectives; and acknowledges the distributed nature of expertise. The answers generated to these questions informed, to some extent, the resolution of both perspectives.

<table>
<thead>
<tr>
<th>Senior staff questions (Practical)</th>
<th>Practitioner inquiry (Integrated)</th>
<th>University researcher questions (Theoretical)</th>
</tr>
</thead>
<tbody>
<tr>
<td>What works?</td>
<td>What main teaching strategies are currently used in the open-plan classroom?</td>
<td>What does quality learning look like in an open-plan environment?</td>
</tr>
<tr>
<td>How to use the classroom space more effectively?</td>
<td>What is the most successful strategy currently used in our open-plan classrooms?</td>
<td>How do open-plan environments interact productively with pedagogy?</td>
</tr>
<tr>
<td></td>
<td>What are the main enablers and constraints of changes to our teaching?</td>
<td></td>
</tr>
</tbody>
</table>

Table 2.1. Integrating practical and abstract considerations
Trialling and Review

The trialling and review stage was action-oriented, based on inquiry into ongoing and possible practice. A survey was generated asking all teachers to identify a space they regularly taught in, what approaches they used, what approaches they would like to use, and what may afford or constrain effective teaching and learning in that space. From a population of 45 teachers, 32 responded to the survey. The survey provided an overview of practice that was discussed with senior staff members, with a focus on what they thought quality teaching was in an open-plan classroom context, and what practical wisdom they could pass on to teachers about working in this type of environment. This process asked teachers and senior staff members to draw directly on their experience and reasoning for practice. In the survey analysis each learning environment appeared to have a number of agreed routine pedagogical interactions, outlined in Table 2.2.

The different learning environments were seen as enabling a range of practices, with innovative practice a possibility. It was possible to identify a common narrative through the individual teacher theorising around shared experience in terms of physical, social, and structural contextual interactions (Clandinin et al., 2007):

There is ample space to allow one to have to freedom to be fluid and flexible in one’s approach… occasionally. (Teacher 28)

Space-specific strategies were seen as emerging from conventional practice, rather than a radical shift. (Teacher 23)

Good teaching will occur regardless; it is just more difficult if you are in the wrong environment. (Teacher 22)

In the neighbourhood the most common practice was to start with explicit teaching, usually based around a whiteboard, followed by small group or independent work with students more dispersed. Student choices appeared to be related to the type of task, where they conducted the task, and whether they worked individually or in small groups. Technology was used by students regularly. The large neighbourhood spaces enabled movement of students and the ability for students to move to a comfortable location for work:

To have flexibility in drawing students in to provide explicit instruction, then to allow students to choose a space when given the opportunity to work on collaborative or independent activities. (Teacher 18)

The Socratic studio was mainly used for explicit teaching, media, and class discussion. There was a close link between the enclosed and relatively small space and its primary use for learning tasks requiring interaction and related noise. The Da Vinci studio, used mainly for science and art teaching, was used for project, inquiry and experiment-based learning approaches. Again, there was a link between the purpose-built nature of the space and the teaching and learning approach. The Einstein area was the least formally organised space, used as a break-out area for independent and small-group work.
Table 2.2. A map of teacher practical knowledge

<table>
<thead>
<tr>
<th>Learning environment</th>
<th>What currently works?</th>
<th>What might work?</th>
</tr>
</thead>
<tbody>
<tr>
<td>Neighbourhood</td>
<td>Explicit teaching</td>
<td>Increased sharing resources and ideas between colleagues</td>
</tr>
<tr>
<td>• Flexible teaching</td>
<td>Flexibility to allow</td>
<td>Social learning</td>
</tr>
<tr>
<td>and learning practices</td>
<td>students to choose</td>
<td></td>
</tr>
<tr>
<td>• Varied furniture</td>
<td>space for work</td>
<td>Expanded use of technology</td>
</tr>
<tr>
<td>types and layouts</td>
<td>Social learning</td>
<td>Productive learning</td>
</tr>
<tr>
<td></td>
<td>Use of technology</td>
<td>Self-directed learning</td>
</tr>
<tr>
<td>Socratic Studio</td>
<td>Explicit teaching</td>
<td>Use of interactive technology</td>
</tr>
<tr>
<td>• Enclosed teaching space</td>
<td>Use of media</td>
<td>Increased student autonomy</td>
</tr>
<tr>
<td>• Audio-visual</td>
<td>Class discussion</td>
<td></td>
</tr>
<tr>
<td>resources</td>
<td></td>
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<tr>
<td>Da Vinci Studio</td>
<td>Explicit teaching</td>
<td>Exploring models of learning through experimentation</td>
</tr>
<tr>
<td>• Arts and Science</td>
<td>Experiments</td>
<td>Multi-disciplinary project work</td>
</tr>
<tr>
<td>learning</td>
<td>Project-based learning</td>
<td></td>
</tr>
<tr>
<td>• Project space</td>
<td>Social learning</td>
<td></td>
</tr>
<tr>
<td>Einstein Area</td>
<td>Independent and small-</td>
<td>More opportunities for</td>
</tr>
<tr>
<td>• Breakout space</td>
<td>group work</td>
<td>independent learning –</td>
</tr>
<tr>
<td>• Main entry/exit to</td>
<td>Break-out area</td>
<td>(structured and scaffolded)</td>
</tr>
<tr>
<td>learning community</td>
<td>Informal interaction</td>
<td></td>
</tr>
</tbody>
</table>

The teachers also had a common perspective about what they wanted to do in the spaces. Several teachers indicated they wanted to be involved in more team teaching or collegial practices such as sharing ideas and resources. They identified that these practices could be supported by strategic timetabling, more time for collaborative planning, observation, discussion, and reflection with other teachers:

It is easy to be flexible, reflective and change your approach when you get to plan, teach and reflect in collaboration with others. The key thing is teaching together. (Teacher 3)

The open learning spaces have allowed me to make regular informal observations of colleagues at work, picking up many strategies that I have successfully implemented into my classroom. (Teacher 6)

The teachers also indicated they wanted to enact more independent learning strategies including inquiry or project-based approaches. An increase in the use of technology, perhaps for social learning or interaction, was also indicated. The teachers thought that this could be enabled by access to specific instructions on how to structure and scaffold these approaches, and sharing practical suggestions on how to teach with the different spaces.

A key area for continued development was to improve the productivity of the learning spaces. There seemed to be a major emphasis on explicit teaching and
controlling and shaping student activity as a precursor to student movement and use of the space for required learning tasks:

Students lose focus due to the open and distractive nature of the open learning areas. (Teacher 13)

Teachers generally indicated a need to build student capacity for more autonomous work. A key teacher adaptation focus was therefore on balancing explicit teaching, which appears as a dominant pedagogical hinge for most learning activities, and the development of student autonomy. This was the basis for subsequent teacher development planning.

Explicit instruction was seen as the lynchpin, ideally providing a form of scaffold that shaped and focused student effort, but did not always tell students what, how, when, and where to complete a task (thus encouraging autonomy). The dilemma for senior staff members from the inquiry process was now precisely how to better incorporate the learning spaces into pedagogy?

The teacher responses indicated a conceptually-sensitive adaptation to the open-plan learning environment contexts (Deed, Lesko, & Lovejoy, 2014). These adaptations included the use of pedagogy that was contextually grounded, attempts to increase student agency, and some consideration to team- and collegial-teaching practice. Most apparent was the lack of aggression and conflict in the form of recurring student management issues, perhaps as a result of the humanising and democratising influence of the neighbourhood affordances. This was noted by all teachers during informal conversations as part of ongoing site visits and observations over the three years of the IRL project.

From Inquiry to Action

Based on the map of what was working and teacher perceptions of action possibilities, the senior staff members discussed how to effectively use the neighbourhood learning spaces. These discussions were influenced by university staff trying to resolve their own conceptual questions. As a result of these abstract and practical considerations the school and university jointly identified, as a starting point, a set of teaching strategies than were conducive to teaching in open-plan learning environments.

These strategies represented a focus, generated through the inquiry process, for the next stage of on-the-ground teacher adaptation. The strategies emerged from the gap between what works and what might work, as identified in discussions between the teachers and university staff. The strategies were:

- moving from individual to collegial team-teaching by learning across disciplines, and extending learning within a discipline;
- increasing student autonomy by designing tasks that afford selecting, enacting, monitoring, and adapting personal learning strategies, and active construction of knowledge;
A MODEL OF TEACHER ADAPTATION TO OPEN-PLAN SETTINGS

- increased student use of emerging technologies with an emphasis on social learning through virtual collaboration, and multi-media to represent and communicate what they have learnt;
- enactment of pedagogy for deep learning and critical thinking, including multiple solutions or solution pathways, and effortful elaborations and analysis;
- making teacher and student learning visible in the classroom by representation and communication of the learning experience, and explanation of the causes of learning success or failure.

The process reported here is somewhat circular, as each inquiry stage leads to further questioning and propositions about practice development. However, the case demonstrates how the general process of practitioner inquiry, grounded in the conceptual (university driven) and contextual interactions (practical knowledge and day-to-day activity), can inform localised and focused teacher learning and adaptation. As noted by Dewey (1938/2008, p. 140): “There is continuity in inquiry. The conclusions reached in one inquiry become means, material and procedural, of carrying on further inquiries.”

A MODEL OF TEACHER ADAPTATION

Contemporary open-plan classroom spaces express and authorise conceptions of school-less space, humanism, democracy, agency, community and flexibility. Although not suggesting linear causality between space and pedagogy, there is a likely conceptually-sensitive adaptation to openness: different and experimental pedagogy, increased student agency, distributed expertise, interdisciplinary and team teaching within neighbourhoods, variable class size, and use of informal and irregular space and time for learning (Deed & Lesko, 2015). Following this, a model is proposed of teacher adaptation to their working environment.

The discussion is framed by a refined version of a model proposed by Lunenberg and Korthagen (2009) of a triarchic relationship between practical knowledge, theory, and contextualised experience. Lunenberg and Korthagen’s (2009) original model is represented by the shaded triangle, in Figure 2.1. In the refined version here, theory has been replaced by different perspectives, and an agency dimension added.

This model shows that teachers employ knowledge gained from both experience and interactions with different perspectives to inform and shape their actions. It also makes clear the role of agency as a means of reacting in different ways to a context. This model relies on its abstraction to achieve its purpose of identifying some of the key interactions in teacher development. It is acknowledged that these relationships and outcomes are open to ongoing negotiation and questioning (Schon, 1983). This model of knowledge development and action identifies some interactions that could be employed to strategically influence teacher adaptation (Bronkhorst, Meijer, Koster, & Vermunt, 2011). The model emphasises that specific practical knowledge is a requirement for making any change work (Mehta, 2013).
The model identifies that the practical question of what works can be resolved by consideration of the interaction between an individual’s knowledge base, context, and the distributed expertise of peers and university staff. This does not suggest that a specific outcome of this process can be up-scaled or replicable. Rather, a model of the interactive process and critical elements of expert adaptation can be applied to different contexts. This accords with Mehta (2013, pp. 481–482) who asserts that this approach is appropriate for a study of teacher knowledge and learning, rather than the “clinical, relatively decision-free form we see in medicine … because the real-time demands are too great and the impact of any given decision is highly context dependent.”

The axis from practical knowledge to contextualised experience applies to the immediacy of classroom interactions. This refers to intuitive decisions, routine action or instant reaction (Eraut, 1995). Teachers are bound by the day-to-day intensity of their practice, meaning there is an immediateness and concentration of concern with what works. The addition of different perspectives to this axis adds a degree of abstraction and criticality to the building of teacher knowledge. Different perspectives also include theoretical knowledge; provided in this case by university research staff. This interaction between individual teacher practical knowledge and different perspectives is a characteristic typical of a community of learning. These interactions can also be seen as reflective learning processes involving deliberate analysis, decision making and practice (Bronkhorst et al., 2011; Eraut, 1995). The authority for a community of practice is perhaps generated by the open-plan
environment, allowing informal observation or discussion with other teachers within the learning neighbourhoods. More formal team planning, teaching, or review may also allow interaction with different perspectives. In the case reported here the use of the survey also enabled this interaction. The accessing of the distributed expertise of peers also ensures an informal validation or testing (or perhaps even a stimulus) process against the reality of daily routine work (Mehta, 2013).

An adaptive dimension is included in this model, identifying how agency is needed to enact knowledge-in-action. Imaginative manoeuvring to connect with the future is a significant characteristic of human agency (Dewey, 1981). This highlights the agentic orientation and underpinning of teacher adaptation as a contextualised activity; the tension and interplay between agency and structure must be accounted for in any examination of adaptability to workplace change (Emirbayer & Mische, 1998).

Each of these perceptions, possibilities and constraints, interactions and deliberations is grounded in contextual experience. Agency, as a driver of adaptation, is about deliberately shaping the learning environment by responding to the unique expressions and authorisations of experience of teaching and learning as part of that experience. The reflexive version of agency shown in the model balances realism or pragmatism of teaching with the action possibilities of open-plan learning environments. This is the contextualising of knowledge and action: teacher development grounded in practice. Exertion of individual agency in a social classroom context may also encounter different purposes requiring negotiation between staff or students to determine rules, roles and agendas (Alterator & Deed, 2013).

Agency has multiple meanings, but here it is conceptualised as a key component of teacher adaptation. This is demonstrated when a teacher makes a reasoned or knowledgeable choice that is sensitive to the context for action. The implication is that a teacher must be aware of their perceptions and reasoning, and have a view of their own learning as a process of resolving the contestability of different classroom contexts. The model outlined here assumes that teacher knowledge and action goes beyond individual activity, and includes collaborative and critical aspects, based on a disposition and capacity to engage with contextual expressions and authorisations (Deed & Lesko, 2015). Agency becomes transformative when it draws on and informs a collective knowledge base (Mehta, Gomez, & Byrk, 2012).

The case showed that teacher adaptation in new spaces is about acknowledging that the space is perceived and represented by multiple perspectives, contributing to a more complex framing and shaping of the learning environment. The use of what might be characterised as an informal and distributed professional-learning community model drew upon the breadth and depth of perspectives, including questions, needs and routines of teachers trying to make the spaces work on a day-to-day basis.

The model addresses the process of adaptation or “practicalising theoretical knowledge” (Cheng, Tang, & Cheng, 2012, p. 789). Cheng and colleagues (2012)
suggested this process includes identifying, through experimentation, reflection and adaptation, strategies that are workable from multiple perspectives. In other words, agency, or the capacity to imagine and act differently, is inherent in the practicalising of teacher knowledge (otherwise referred to as teacher adaptation). Following Dewey (1896), knowledge, evident in teachers’ practical reasoning, emerges from attempts to resolve practical questions from the classroom, melding of abstract with practical ideas. The model makes clear that it is individual and collective teacher’s knowledge of their work and workplace that supports exercising judgement and discretionary decision making (Mehta, 2013).

IMPLICATIONS AND CONCLUSIONS

The process of teacher adaptation is conceived of within an action-oriented frame, grounded in a narrative of possibility and constraint as expressed and authorised by the open-plan learning environments. This is not an idealised model of collective transformation, rather a set of diverse individuals theorising and enacting practice. At the individual level, each teacher had to determine their readiness to engage with professional learning and address the question of how to situate inquiry within the narrative and culture of teaching and learning at that school.

Teacher adaptation is conceptualised and demonstrated in the case study as a dynamic alignment of context, knowledge (including perceptions of action possibilities and power to act differently), and institutional constraints. In many ways this precludes an orderly binding of the transition and consolidation phases (as conceived for example in the model proposed by Blackmore et al., 2011). Rather, there appears to be a space between these two phases, where agency is subject to the mitigating weight of institutional routine. This is not to offer a pessimistic version of adaptation. Rather, it suggests that a space does exist for thinking and acting differently, and that this is generated from the expressions and authorisations of the up-scaled open-plan environment (Deed & Lesko, 2015). Further research is required to examine in-depth the conditions and influences on the achievement of consolidated and sustainable stages of adaptation.

Based on the literature and this discussion, it is clear that the process of teacher adaptation and exercise of agency in open-plan learning communities has the following characteristics:

• while the abstract nature of open-plan learning environments affords a number of possibilities, these must be balanced with the day-to-day routines of school-based teaching;
• teacher adaptation is a personally and collectively contested processes, situated in specific contexts, although shaped by larger agendas of school and social change;
• adaptation refers to taking control over an experience through an intense (although largely practical) inquiry process;
• each teacher will make a reasoned choice about their teaching practice, balancing routine with difference;
• teacher reasoning about what might work will be based on their practical knowledge about what works;
• teacher adaptation involves moving from the immediacy of classroom interactions to building knowledge by seeking and critically interacting with diverse perspectives;
• although teacher adaptation is a personalised experience, these processes draw upon and inform a collective knowledge base

The university has a key role in teacher adaptation, in particular to:

• recognise university and school-based expertise as unique contributors to the knowledge building processes of practitioner inquiry;
• frame teacher adaptation through a critical examination of teacher perceptions and reasoning about contextualised experience;
• contest habitual practice through the introduction of a range of conceptual questions and strategies informed by research.

This chapter has demonstrated that the possibility of teacher adaptation being effective improves when it involves thinking and enactment of quality teaching practice grounded in contextual experience. Further, teacher adaptation to new contexts involves a focus on identified strengths and strategic imagining of different ways of being. This expression of agency is informed by an orientation to both adapt and critically question that adaptation.

REFERENCES
C. DEED


A MODEL OF TEACHER ADAPTATION TO OPEN-PLAN SETTINGS


